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The Commonwealth of Massachusetts

Filing Fee: \$125.00
Late Fee: \$25.00

William Francis Galvin
Secretary of the Commonwealth
One Ashburton Place - Room 1717, Boston, Massachusetts 02108-1512

FORM MUST BE TYPED

**Annual Report for Domestic
and Foreign Corporations**
(General Laws Chapter 156D, Section 16.22; 950 CMR 113.57)

- (1) Exact name of the corporation: THERMO FISHER SCIENTIFIC INC.
- (2) Jurisdiction of incorporation: DELAWARE
- (3) Street address of the corporation's registered office in the commonwealth (number, street, city or town, state, zip code):
44 SCHOOL STREET SUITE 325, BOSTON, MA 02108
- (4) Name of the registered agent at the registered office: CAPITOL CORPORATE SERVICES INC.
- (5) Street address of the corporation's principal office (number, street, city or town, state, zip code):
168 THIRD AVE., WALTHAM, MA 02451
- (6) Provide the names and addresses of the corporation's board of directors and its president, treasurer, secretary, and if different, its chief executive officer and chief financial officer.

NAME ADDRESS

President: MARC N. CASPER, 168 THIRD AVE., WALTHAM, MA 02451
Treasurer: ANTHONY H. SMITH, 168 THIRD AVE., WALTHAM, MA 02451
Secretary: SHARON S. BRIANSKY, 168 THIRD AVE., WALTHAM, MA 02451
Chief Executive Officer: MARC N. CASPER, 168 THIRD AVE., WALTHAM, MA 02451
Chief Financial Officer: STEPHEN WILLIAMSON, 168 THIRD AVE., WALTHAM, MA 02451
Directors: please see attached

- (7) Briefly describe the business of the corporation:
Leading provider of analytical instruments, equipment, reagents and consumables, software and services for research, analysis, discovery and diagnostics.
- (8-9) Capital stock of each class and series:

CLASS OF STOCK	TOTAL AUTHORIZED BY ARTICLES OF ORGANIZATION OR AMENDMENTS Number of Shares	TOTAL ISSUED AND OUTSTANDING Number of Shares
COMMON	1,200,000,000	400,995,357
PREFERRED	50,000	0

(10) Check if the stock of the corporation is publicly traded.

(11) Report is filed for fiscal year ending: December / 31 / 2017
(month) (day) (year)

Signed by: Ana Briansky

Chairman of the board of directors President Other officer Court-appointed fiduciary
on this 30th day of January, 2018

Thermo Fisher Scientific Inc. - Directors

Name	Address
Marc N. Casper	168 THIRD AVE., WALTHAM, MA 02451
Nelson J. Chai	168 THIRD AVE., WALTHAM, MA 02451
C. Martin Harris	168 THIRD AVE., WALTHAM, MA 02451
Tyler Jacks	168 THIRD AVE., WALTHAM, MA 02451
Judy C. Lewent	168 THIRD AVE., WALTHAM, MA 02451
Thomas J. Lynch	168 THIRD AVE., WALTHAM, MA 02451
Jim P. Manzi*	168 THIRD AVE., WALTHAM, MA 02451
William G. Parrett	168 THIRD AVE., WALTHAM, MA 02451
Lars R. Sorensen	168 THIRD AVE., WALTHAM, MA 02451
Scott M. Sperling	168 THIRD AVE., WALTHAM, MA 02451
Elaine S. Ullian	168 THIRD AVE., WALTHAM, MA 02451
Dion J. Weisler	168 THIRD AVE., WALTHAM, MA 02451